Welcome to the Brisbane Airport 2020 Preliminary Draft Master Plan

The Master Plan is arguably the most important document we produce. While it is a regulatory requirement, these comprehensive five yearly documents form an essential part of our medium and long-term planning at Brisbane Airport to ensure the continued delivery of the highest quality of secure and efficient aviation and business services.

The period since the publication of the last Master Plan has been one of continued growth. We are now serving more than 23 million passengers a year, a number that recent forecasts indicate will more than double by the year 2040. There has been an increase in the numbers of airlines using the airport with a corresponding increase in the frequency of flights and the number of destinations available. International passenger numbers have continued to grow and the recent addition of new services and carriers represents another forward step for Brisbane Airport's international business.

In our role in supporting the Queensland economy, it is worth noting that an independent report by PricewaterhouseCoopers which has informed this Master Plan estimates that each international flight arriving into Brisbane generates an estimated \$620,000 in expenditure, a high percentage of which is spent in Queensland.

With a fast-growing reputation as one of the region's most desirable places to do business, the last five years has seen the arrival of new tenants to the airport from both the aviation and non-aviation industries. The airport is now home to more than 400 businesses, large and small, together employing more than 23,000 people. Forecasts suggest that the number of people working on the airport could also double by 2040.

The Aviation Strategy of this Master Plan outlines proposed plans for enhanced and expanded facilities and services. Investments in the capacity of the airport to meet its airline customers' needs will enable the entrance of new carriers and new services to Brisbane Airport, providing the essential aviation infrastructure that Queensland will need in the future.

This Master Plan also details our continued commitment to environmental responsibility. Our development objectives are underpinned by a commitment to sustainability in all our investments, activities and future plans. Headline environmental initiatives since 2014 include the introduction of a new electric bus fleet and the installation of 22,000 solar panels, annually generating electricity capable of powering 1,700 homes, with a carbon offset equivalent to planting more than 50,000 trees.

The common theme of the Brisbane Airport 2020 Master Plan is one of planning for growth. Growth in demand for both more frequent flights and for new destinations, growth in the businesses that call the airport their home and growth in the important freight and cargo services, both imports and exports that connect businesses across Queensland to Australia and the world.

It's a testament to long term planning that this Master Plan will be published a few months before the opening of Brisbane's new runway, a major investment that will double the capacity of the airport, future proofing it for future generations and providing Brisbane with Australia's most efficient runway system.

The option to construct a parallel runway has been a long standing feature of Brisbane Airport planning. It was in Brisbane Airport Corporation's 2003 Master Plan that we formally announced our intention, pending approval to commence planning for construction. After eight years of construction the runway, due to open in 2020, is a perfect example of good forward planning.

This Master Plan continues in the same vein, detailing proposed initiatives across our business and operations designed to safeguard the growth of Brisbane Airport over the next five years and also over a twenty-year horizon. This Preliminary Draft version of the 2020 Master Plan has been produced for public comment and we welcome feedback of all types from passengers, business partners and neighbours as we strive to continue the successful growth of Brisbane Airport.

Gert-Jan De Graaff CEO, Brisbane Airport Corporation

